OUR INVESTMENT APPROACH

Our core mandate is to invest for the sustainable benefit of Malaysians, striking a balance between financial growth and responsible stewardship for future generations.

This commitment drives us to pursue commercial investments that preserve and enhance our assets' long-term value and yield economic and societal returns for the nation.

To this end, we focus on generating sustainable financial returns through our investment programmes while capitalising on monetisation opportunities when they emerge. We also invest in new growth areas which have the potential to enhance the nation's competitiveness. As such, our investments range from global public and private equities to locally founded start-ups.

Our Investments Portfolio comprise investments with commercial returns expectations, wherein our Strategic Asset Allocation (SAA) guides us in pursuing allocations that reduce concentration risk and insulate our portfolio against short-term market shocks. In building portfolio resilience, we are cognisant of the dynamic macroeconomic landscape and the confluence of global megatrends, which have resulted in an increasingly volatile investment environment. However, as a multi-generational fund, we remain disciplined in deploying our capital commercially with the aim of growing our portfolio for the long-term. This long-term investment approach allows us to weather through short-term market volatilities with resilience.

We actively engage with our investee companies to ensure that they remain focused on delivering shareholder value. As active shareholders across our investments in Malaysia's capital markets, we work together with the Board and management to create value and pursue strategies and new ventures.

Our commitment to maximising returns involves avoiding undue risks while upholding responsible investment practices across our portfolio. Sustainability remains a core driver and criterion in our investment decisions. Our Shareholder Expectations and Investment Stewardship document outlines clear expectations for ESG adoption at our investee companies.

Read more about **Shareholder Expectations and Investment Stewardship in Chapter 5** on page 78.

OUR INVESTMENT APPROACH

Our investments are based on the following structure:

Investments Portfolio
Our intergenerational portfolio aims to generate long-term risk-adjusted returns to preserve and grow the long-term value of our assets.

Read more on page 52 of this report.

Dana Impak Portfolio
This impact fund aims to increase Malaysia's economic competitiveness and build national resilience while delivering socio-economic impact for Malaysians.

Read more on page 54 of this report.

Developmental Assets
These assets are intended to deliver a high economic impact through long-term developmental investments. They require a longer gestation period to realise the targeted financial returns and achieve their national and/or societal benefits and outcomes.

Read more on page 58 of this report.

Special Situation Assets
These assets require turnarounds in profitability and sustainable operating cash flows, with specific targets and action plans approved by the Board annually.

By strategically allocating investments across these four areas, we can effectively balance our goal of achieving robust and consistent returns and our responsibility to deliver long-term socio-economic value for Malaysians.